

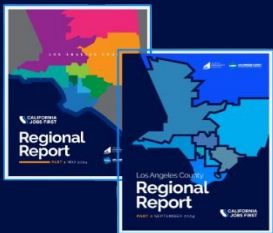
CJF Los Angeles Collaborative **Transition 101: *Understanding Our Path Forward***

2025- 2026

Key Milestones & Wins

Planning Phase

- **\$5M awarded** to develop LA County's 10-year regional economic roadmap in partnership with the community.
- **Bottom-up approach:** \$2.2M invested across 110 partner organizations to gather feedback, data, and lived experience.
- **Seven priority industry sectors** identified to drive inclusive growth and job creation.
- **Regional Plans** federally recognized as Comprehensive Economic Development Strategies (CEDS).



State Economic Blueprint



- **10-year state roadmap** guiding investments and workforce strategies under *California Jobs First*.
- **Built from 13 regional plans** for a bottom-up approach.
- **Focuses on key sectors:** manufacturing, life sciences, clean economy, aerospace & defense, working lands, etc. .
- **Categories:** *Strengthen, Accelerate, Bet, Anchor.*

The Playbook

- **Companion to the Blueprint** that turns vision into action.
- Guides regions on **project development, funding alignment, and investment readiness**.
- Helps **unlock public and private investment** and build infrastructure for growth.



Wildfire & Resilience Fund

\$3 Million awarded by the California Jobs First – Los Angeles County Collaborative to support recovery and resilience efforts following the **January 2025 Altadena/Pasadena and Pacific Palisades wildfires**.

Strengthens **business recovery, community resilience, and regional preparedness** through:

- Business resource center pop-ups
- Business recovery and technical support
- Grant writing assistance
- Outreach and engagement
- Impact analysis
- *LA is Open for Business* campaign

Partners: LAEDC, CCF, LA County DEO, City of Los Angeles, GO-Biz, and multiple regional collaborators.

Catalyst

\$14 million awarded to catalyze a regional portfolio of projects that align with our priority industry sectors and identified regional strategies.

- \$9 million dedicated to advancing 26 sector-specific pre-development projects
- Development of Five (5 year) Activation Plans in Priority Industry Sectors: A&D, Bioscience, Clean Energy, T&L, Video Production & Distribution (Healthcare and Construction)

Implementation

- Helped secure \$24M for LA County Bioscience Industry Initiative in Round 1; Round 2 in progress
- Assisted two Tribal-serving organizations in securing \$1.7M in Tribal Implementation funding

Where We Are Today

Key Challenges

- No additional funding or legislation currently exists to extend California Jobs First Regions beyond the grant period ending **September 2026**.
- The current structure under the Steering Committee has fulfilled its role in delivering the **Planning Phase** and **Catalyst Awards**; a new focus is now required.

State Guidance

- GO-Biz has requested that all 13 regions begin governance transitions
- State is working to institutionalize CJF at a state level, but there is ambiguity regarding the path forward
- Transitioning the Steering Committee to a new structure will ensure the LA Collaborative is ready to adapt incoming changes

Institutionalizing California Jobs First at a Regional Level

Developing a Transition Framework with the Steering Committee

How We Engaged the Steering Committee

- The Steering Committee has now completed its work for the Planning and Catalyst Phases. As we shift toward long-term sustainability and institutionalization, a new structure is needed to guide this next stage. Through leadership planning sessions and four full Steering Committee discussions, the Committee has provided clear direction for this transition.
 - Surveys, written feedback, Mentimeter input, and iterative drafts to build consensus
 - Aligned with state guidance while reflecting LA County's scale and complexity
 - SC directed a shift to a multi-tier structure, broader engagement, a fiscal sponsor, and a transition body to build CJF's long-term institutional framework.

Why We Need a Transition Framework

- Planning + Catalyst phases are ending; implementation and sustainability requires stability
- Ensures continuity as funding cycles evolve and the program sunsets
- Prevents gaps in leadership, governance, and institutional memory
- Provides clear structure for 800+ partners as we shift into long-term implementation
- Positions LA County to institutionalize CJF beyond 2026

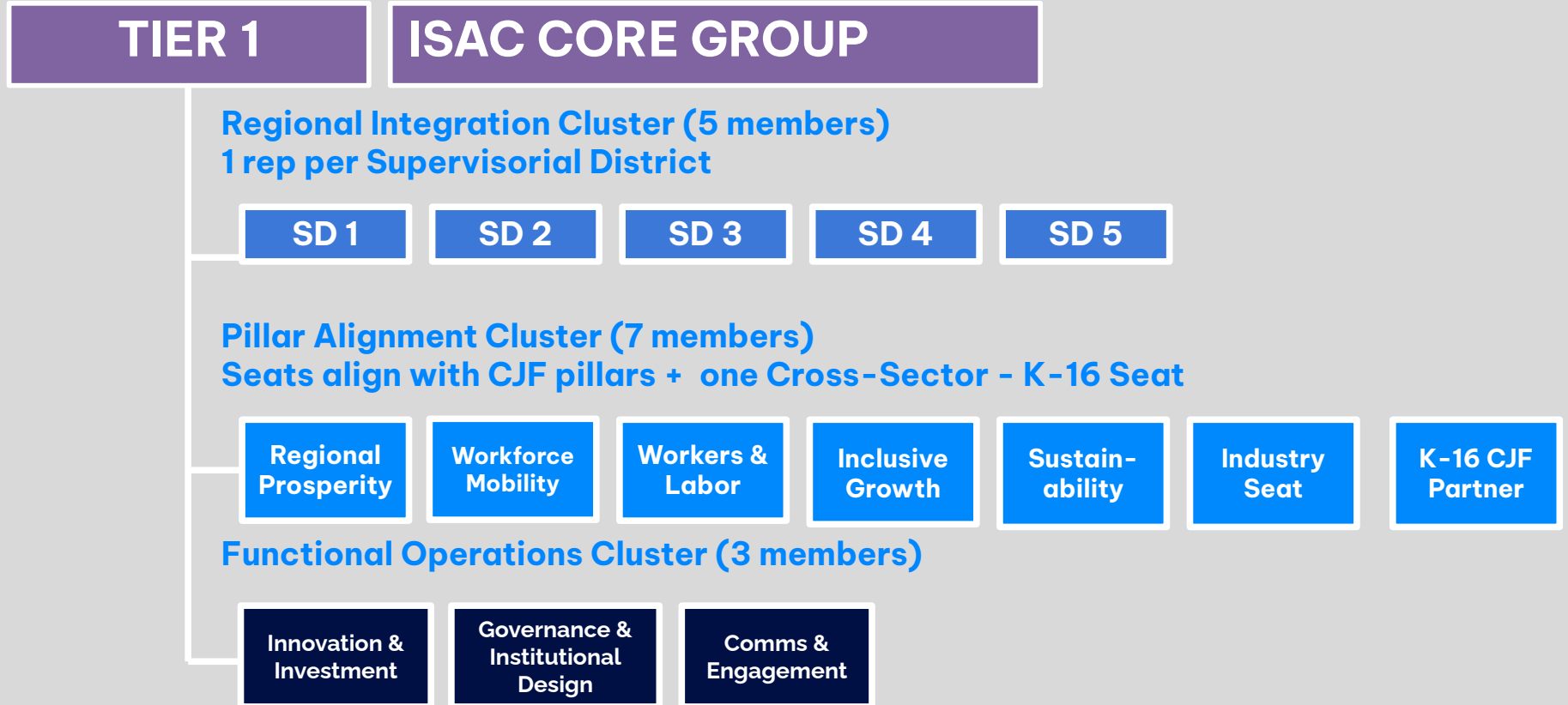
New Structure

The Transition Plan :

A Tiered Participation Structure

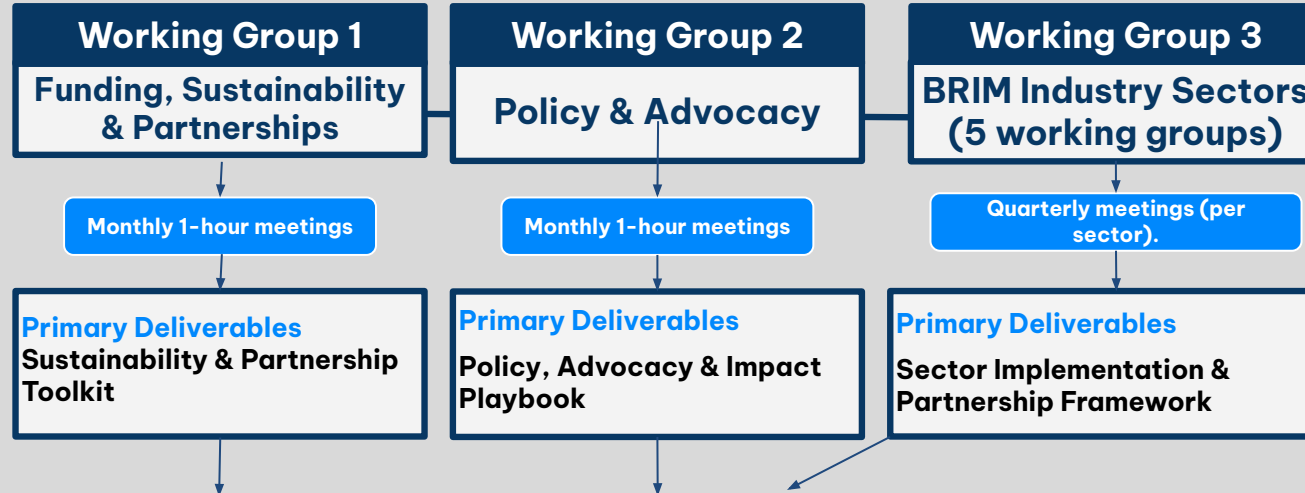


Cluster Model – 15 members

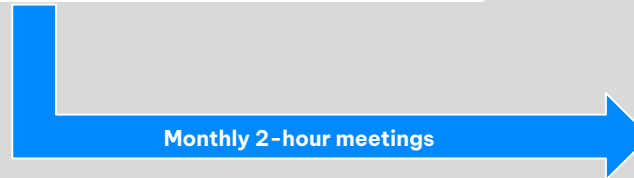


Deliverables (6-7 months)

TIER 2: ISAC WORKING GROUPS



TIER 1: ISAC CORE GROUP



How are deliverables being achieved?

Working Groups produce the foundational materials and recommendations. These outputs feed into the ISAC Core Group, which synthesizes them into the final Legacy Blueprint & Transition Report.

Primary Deliverables Informed by Working Group Outputs

Legacy Blueprint and Transition Report (Final Deliverable – August 2026)

- Governance Framework and Decision Matrix
- Regional Investment and Sustainability Blueprint
- Communications, Branding & Storytelling Strategy

ISAC Elections

ISAC Core Group Membership Criteria & Application

Only the 15-member ISAC Core Group requires a formal election. All three Working Groups remain open and accessible through a simple sign-up form.

CRITERIA

- **Countywide Focus & Reach**
Demonstrates a regional perspective and history of advancing geographic equity across subregions.
- **Partnerships & Collaboration**
Maintains strong cross-sector partnerships and a track record of inclusive economic and workforce collaboration.
- **Capacity & Commitment**
Has the staff, resources, and readiness to actively support ISAC transition and working group efforts.

APPLICATION

- Open to onboarded CJF Collaborative members only. Each organization may submit one nominated applicant.
- Applicants complete a standard form responding to criteria-based questions and indicate:
 - The cluster they wish to run for (Regional, Pillar, or Functional)
 - The specific seat within that cluster (e.g., SD1, Workforce Mobility, Communications)
 - Applicants may apply for one seat per cluster, with a **maximum of two clusters** (two seats total).

ISAC Participant Expectations & Recognition

Participant Expectations

- Actively participate in scheduled ISAC Committee meetings and assigned cluster or working group sessions.
- Contribute expertise, regional knowledge, and collaborative input to guide investment priorities and governance design.
- Commit to the full term of service through **August 2026**, supporting the transition to a sustainable regional governance model.

Per Diem

To recognize the time and effort of ISAC Committee members, a per diem of **\$100 per meeting** will be provided, up to a maximum of **\$1,600 per ISAC Committee member** for the full term. Per diem payments will be issued **at the conclusion of service (August 2026)** upon submission of participation logs and required documentation.

ISAC Core Group: TWO-PHASE ELECTION

To ensure broad representation, elections will occur in two phases:

- **Phase 1: Regional Cluster (5 seats)**

Ballot #1 lists all Regional candidates. Voters cast up to five votes (one per Supervisorial District). Top vote-getters fill each seat.

- **Phase 2: Pillar & Functional Clusters (9 seats)**

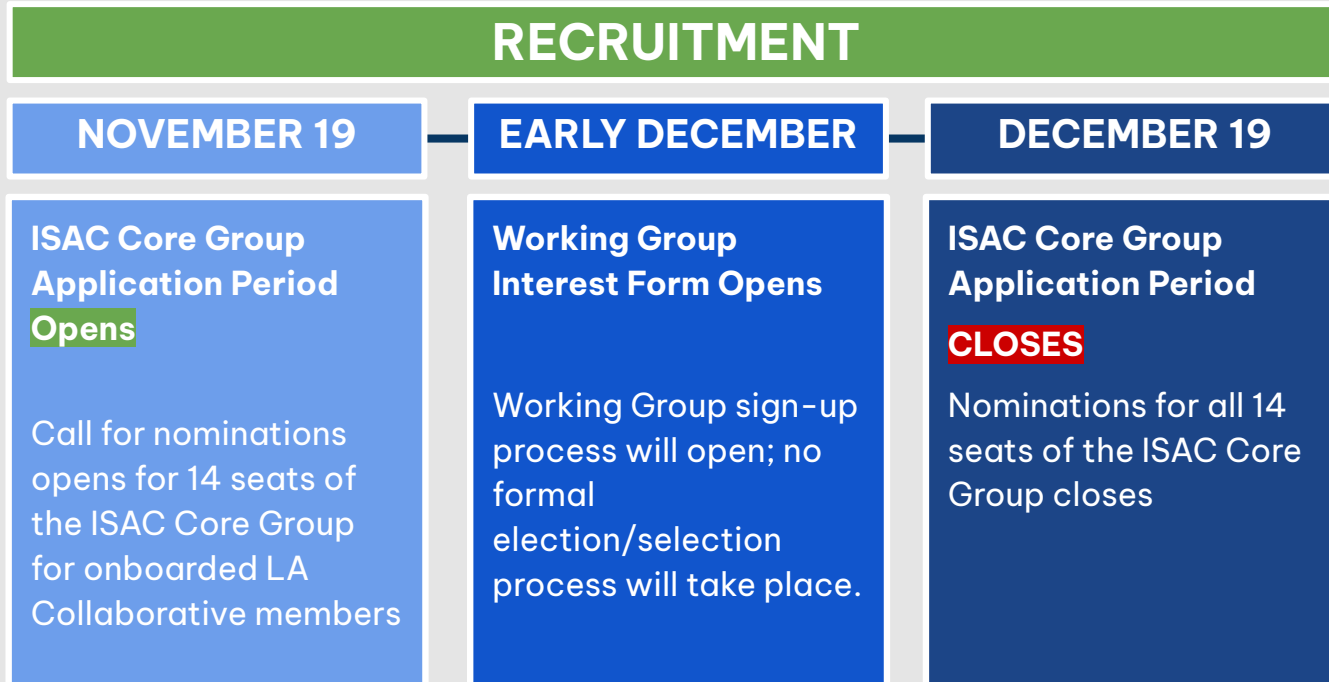
Ballot #2 includes all Pillar (6) and Functional (3) candidates. Voters cast up to ten votes (one per seat). Candidates from Phase 1 may also appear if they selected those seats on their application. The K-16 Cross-Sector Seat is not up for election; it is reserved for our CJF counterpart and regional convener, UNITE-LA.

VOTING METHOD

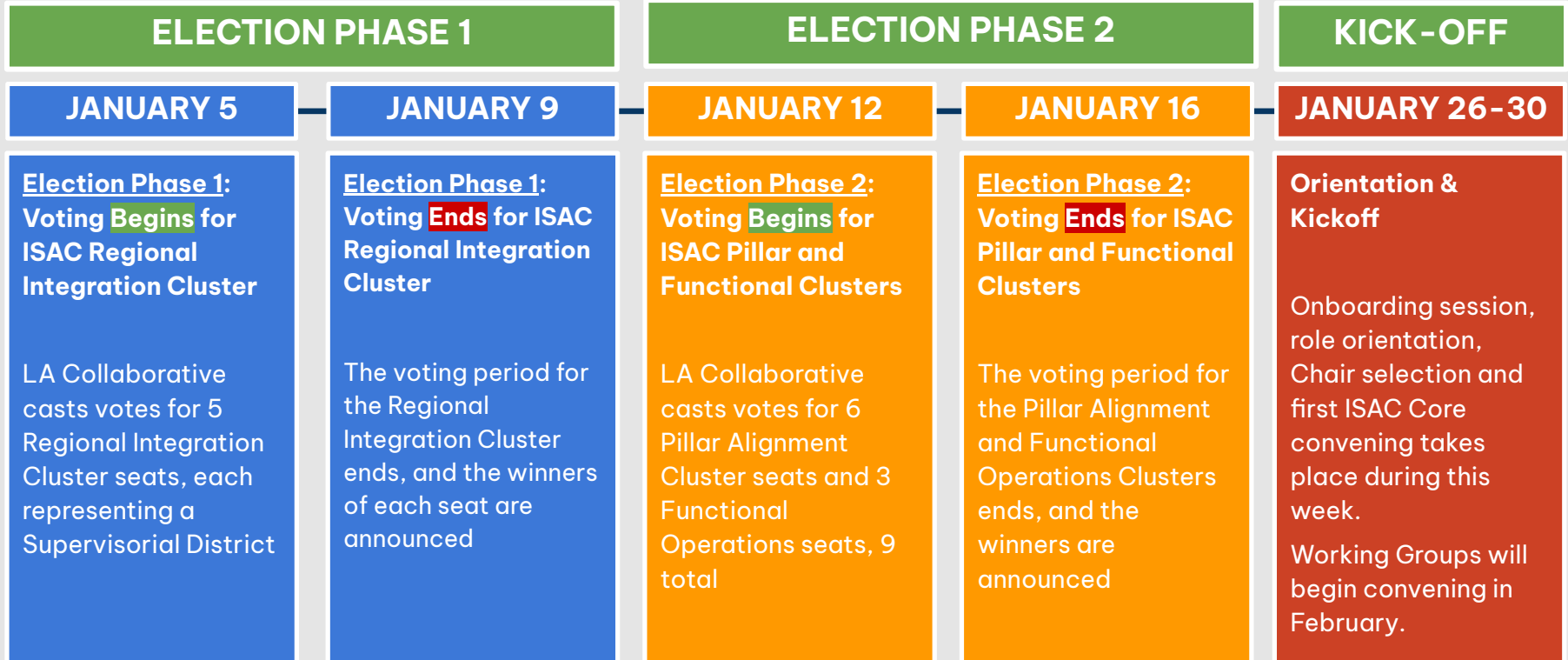
- Only onboarded CJF Collaborative members may vote (one vote per organization).
- Voting will be electronic via a secure ballots, with candidate applications available for review.
- Seats are filled by simple majority, and results will be posted publicly to the CJF LA Collaborative network.

Transition Timeline: Recruitment Phase

Goal: Plan a **smooth and transparent transition** from the current *CJF Steering Committee* to the new *Investment & Sustainability Advisory Committee (ISAC)* and *Working Groups*, with full implementation beginning **early 2026**.



Transition Timeline: Two-Phase Election



Information Sessions

Upcoming Information Sessions for the CJF Transition Plan

Purpose of the Webinars

- Overview of the new CJF ISAC
- Walkthrough of the transition process and opportunities
- Q&A on roles, timelines, expectations, and compensation
- Ensuring broad access to information while the application is live

ISAC Information Sessions

 Tuesday, November 25, 2025 – 12:00 PM (PT)

 Tuesday, December 9, 2025 – 12:00 PM (PT)

Both sessions will cover the same material.

How to Participate

- Join via Zoom using the registration links provided
- Submit questions in advance or ask live during the session
- Open to all CJF Collaborative partners